

BUDGET PRESSURES AND SAVINGS
(This shows the changes to the existing Base Budget)

APPENDIX A

WEST DEVON BOROUGH COUNCIL

	BASE 2019/20 £	Yr1 2020/21 £	Yr2 2021/22 £	Yr3 2022/23 £	Yr4 2023/24 £	Yr5 2023/24 £
BUDGET PRESSURES						
Waste collection, recycling and cleansing contract (estimate)	80,000	80,000	80,000	80,000	80,000	80,000
ICT future service provision	0	150,000	0	0	0	0
Triennial Pension revaluation (increase in Pension Employer primary rate contributions)	0	75,000	0	0	75,000	0
Inflation on goods and services	70,000	70,000	70,000	70,000	70,000	70,000
Increase in salaries - increments and pay and grading	40,000	40,000	40,000	40,000	40,000	40,000
Increase in salaries - pay increase at 2% modelled for 20/21 onwards	95,000	90,000	90,000	90,000	90,000	90,000
Maintenance of trees	0	(20,000)	0	0	0	0
ICT support contracts - increase the budget to better align to actual expenditure	95,000	0	0	0	0	0
Reduction in Housing Benefit administration subsidy	20,000	10,000	10,000	10,000	10,000	10,000
National Insurance and National Living Wage	20,000	20,000	20,000	20,000	20,000	20,000
Two additional Planning Enforcement Case Managers (wdbc share of cost)	19,000	21,500	0	0	0	0
Climate Change Policy Officer (wdbc share of cost - 2 year temporary post)	0	25,000	0	(25,000)	0	0
Housing Posts (make three temporary posts permanent - wdbc share of costs - to be funded by Government grant - Flexible Homelessness Grant funding)	0	32,500	0	0	0	0
SLT/ELT Restructure - redundancy/pension strain costs	0	25,000	0	0	(25,000)	0
Member Locality Fund (£500 per Member)	15,500	(15,500)	0	0	0	0
Payment Collection Expenses	0	20,000	0	0	0	0
Land Charges - reduction in Income target	0	15,000	0	0	0	0
Housing Benefit overpayment recoveries	0	0	40,000	0	0	0
TOTAL IDENTIFIED BUDGET PRESSURES	454,500	638,500	350,000	285,000	360,000	310,000

WEST DEVON BOROUGH COUNCIL

	BASE 2019/20 £	Yr1 2020/21 £	Yr2 2021/22 £	Yr3 2022/23 £	Yr4 2023/24 £	Yr5 2023/24 £
Contribution to Earmarked Reserves (This line shows the annual contributions into the Reserve)						
Contribution to IT Development Reserve (£25K per annum)	25,000	25,000	25,000	25,000	25,000	25,000
Contribution to Planning Reserve (£25K per annum)	25,000	25,000	25,000	25,000	25,000	25,000
Contribution to Elections Reserve (20K per annum)	20,000	20,000	20,000	20,000	20,000	20,000
Contribution from the Flexible Homeless Government Grant for three housing posts (wdbc share of costs)	0	(32,500)	(32,500)	(32,500)	(32,500)	(32,500)
Contribution to Vehicles Replacement Reserve (£50K per annum) - Minute CM42	50,000	50,000	50,000	50,000	50,000	50,000
Total Contribution to Earmarked Reserves	120,000	87,500	87,500	87,500	87,500	87,500

BUDGET PRESSURES AND SAVINGS
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SAVINGS AND INCOME GENERATION IDENTIFIED

	BASE 2019/20 £	Yr1 2020/21 £	Yr2 2021/22 £	Yr3 2022/23 £	Yr4 2023/24 £	Yr5 2023/24 £
Income from investments in commercial property	100,000	80,000	40,000	120,000	0	0
Re-procurement of contracts (e.g. savings from Leisure contract)	0	80,000	130,000	270,000	0	0
Reduction in Pension Employer secondary rate contributions (due to a reduction in the actuarial deficit at 31.3.2019 - based on 17 year deficit recovery period)	0	175,000	0	0	0	0
Re-procurement of waste collection, recycling and cleansing contract (The £50K contribution to the Vehicle Replacement Earmarked Reserve is deducted from these savings to give a net saving of £254,000 per annum)	304,000	0	0	0	0	0
Introduce a Premium Planning service	0	4,800	0	0	0	0
Additional treasury management income (invest an extra £0.5m in CCLA)	0	15,000	0	0	0	0
Public Conveniences (£18K business rates savings in 2021/22)	50,000	0	18,000	0	0	0
Kilworthy Park - reduction in operating costs	0	0	50,000	0	0	0
Housing Benefit recoveries of overpayments (increase income target to reflect actual income being achieved)	50,000	0	0	0	0	0
Planning Fees (increase income target to reflect actual income being achieved)	50,000	0	0	0	0	0
Senior Leadership Team - Interim arrangement (£34,000) - Restructure (£60,000) as per July 2019 Council report	34,000	60,000	0	0	0	0
Additional Employments estates income	0	25,000	0	0	0	0
Income from Street Naming and Numbering	0	15,000	0	0	0	0
Reduction in Partnership funding	14,000	2,000	0	0	0	0
Corporate consultancy income	20,000	10,000	0	0	0	0
Introduction of Direct Lets Scheme	12,000	0	0	0	0	0
Energy Certification for Eco Schemes	10,000	0	0	0	0	0
Cessation of Communities Together Fund	5,000	0	0	0	0	0
Council Tax Support Grant (CTSG) - the withdrawal of CTSG has been modelled from 1.4.2020	5,500	59,000	0	0	0	0
Charging for duty planning service	3,500	0	0	0	0	0
Advertising on websites and e-bulletins	3,500	0	0	0	0	0
Review corporate training budgets	15,000	0	0	0	0	0
Reduction in ICT contracts	12,000	8,000	8,000	0	0	0
Implement e-billing in council tax	1,200	1,200	1,200	1,200	1,200	1,200
TOTAL SAVINGS AND INCOME GENERATION	689,700	535,000	247,200	391,200	1,200	1,200